## FORM 4

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

OMB APPRO	DVAL								
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Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b)

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

Name and Address of Reporting Person*     Payne Sarah						2. Issuer Name and Ticker or Trading Symbol HEIDRICK & STRUGGLES INTERNATIONAL INC [ HSII ]							5. Relationship of Reporting Person(s) to Iss (Check all applicable)  Director 10% O					
(Last) (First) (Middle) C/O HEIDRICK & STRUGGLES INT'L INC. 233 S. WACKER DR. SUITE 4900					INTE	EKNATIONA	<u>L IN</u>	<u>C</u> [ ]	HSII ]	X	Officer (give title below)	Othe belov	r (specify v)					
					3. Date of Earliest Transaction (Month/Day/Year) 03/08/2020							Chief Human		′				
						4. If Amendment, Date of Original Filed (Month/Day/Year)							6. Individual or Joint/Group Filing (Check Applicable Line)					
(Street)												Form filed by One Reporting Person						
CHICAGO IL 60606												Form filed by More than One Reporting Person						
(City)	(:	State)		(Zip)									. 6.66					
			Tab	le I - Nor	n-Deriva	ative S	ecurities Acq	uired,	Dis	osed of,	or Ben	eficially	Owned					
1. Title of Security (Instr. 3)  2. Transa Date (Month/D					Execution Date,		3. Transaction Code (Instr. 8)		4. Securitie Disposed C			5. Amount of Securities Beneficially Owned Following	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Indirect Beneficial Ownership				
								Code	v	Amount	(A) or (D)	Price	Reported Transaction(s) (Instr. 3 and 4)		(Instr. 4)			
Common Stock <sup>(1)</sup>					03/09/2020			М		1,262	A	(2)	3,503.261	D				
Common	Stock <sup>(3)</sup>				03/09/	2020		F		396	D	\$23.43	3,107.261	D				
Common Stock <sup>(4)</sup>					03/09/2020			М		1,037	A	(2)	4,144.261	D				
Common	Stock <sup>(5)</sup>				03/09/	2020		F		325	D	\$23.43	3,819.261	D				
Common	Stock <sup>(6)</sup>				03/08/	2020		M		843	A	(2)	4,662.261	D				
Common Stock <sup>(7)</sup> 03/08/					2020		F		265	D	\$23.43	4,397.261	D					
			•				curities Acqui						Owned					
1. Title of	2.	3. Tra	ansaction	3A. Deemed	1 4.		5. Number of	6. Date E	xercis	able and 7. Title and		<u>,</u>	8. Price of 9. Numb	er of 10.	11. Nature			

1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)	4. Transa Code ( 8)				6. Date Exerc Expiration Day/\(\text{(Month/Day/\)}\)	ate	7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)		8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s)	10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	11. Nature of Indirect Beneficial Ownership (Instr. 4)
				Code	v	(A)	(D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares		(Instr. 4)		
2017 Restricted Stock Units	(2)	03/09/2020		М			1,262	(8)	(8)	Common Stock	1,262	\$0.00	0	D	
2018 Restricted Stock Units	(2)	03/09/2020		М			1,037	(9)	(9)	Common Stock	1,037	\$0.00	1,038	D	
2019 Restricted Stock Units	(2)	03/08/2020		М			843	(10)	(10)	Common Stock	843	\$0.00	1,686	D	
2020 Restricted Stock Units	(11)	03/09/2020		A		6,402		(12)	(12)	Common Stock	6,402	\$0.00	6,402	D	

## **Explanation of Responses:**

- 1. Reflects the vesting of the third of three installments of Restricted Stock Units ("RSUs") granted on March 9, 2017 ("2017 RSUs"). RSUs are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.
- 2. RSUs convert into common stock on a one-for-one basis at the time of vesting.
- 3. Reflects an aggregate of 396 shares of common stock retained by Heidrick & Struggles International, Inc. (the "Issuer") to satisfy tax withholding obligations with respect to 2017 RSUs that vested on March 9,
- 4. Reflects the vesting of the second of three installments of RSUs granted on March 9, 2018 ("2018 RSUs"). RSUs are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.
- 5. Reflects an aggregate of 325 shares of common stock retained by the Issuer to satisfy tax withholding obligations with respect to 2018 RSUs that vested on March 9, 2020.
- 6. Reflects the vesting of the first of three installments of RSUs granted on March 8, 2019 ("2019 RSUs"). RSUs are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.
- 7. Reflects an aggregate of 265 shares of common stock retained by the Issuer to satisfy tax withholding obligations with respect to 2019 RSUs that vested on March 8, 2020.
- 8. On March 9, 2017, the reporting person was granted 3,786 RSUs, which are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.
- 9. On March 9, 2018, the reporting person was granted 3,112 RSUs, which are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.
- 10. On March 8, 2019, the reporting person was granted 2,529 RSUs, which are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.
- 11. Each RSU represents a contingent right to receive one share of Issuer common stock.
- 12. RSUs are service-based and vest in three equal installments on the first, second and third anniversaries of the date of grant.

## Remarks:

derivative securities (e.g., all RSUs) beneficially owned following the reported transaction. Going forward, the reporting person will no longer aggregate different classes of derivative securities but will include under Column 9 of Table II the total number of derivative securities beneficially owned following the reported transaction only with regard to the specific class of derivative securities included in that particular line item. In prior Section 16 filings, the reporting person included grants of certain non-derivative PSUs in Table II. Because the value of these securities is not directly derived from the price of the Issuer's common stock, these securities are not considered derivative securities and need not be reported in Table II. Going forward, the reporting person will no longer record grants of non-derivative PSUs in Table II but will only record in Table I the vesting and settlement of such non-derivative PSUs into shares of the Issuer's common stock.

/s/ Kamau A. Coar, Attorneyin-Fact 03/10/2020

\*\* Signature of Reporting Person Date

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Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- $^{\star}$  If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.

WHEREAS, effective as of February 6, 2019, the undersigned previously appointed Kamau A. Coar and Pamela Bell-Carter as the undersigned's attorney-in-fact to execute and file forms required under Section 16(a) of the Securities Exchange Act of 1934, and to take any and all acts for and on behalf of the undersigned in connection therewith; and

WHEREAS, the undersigned desires to further reflect such appointment of Kamau A. Coar and Pamela Bell-Carter as attorney-in-fact and to further appoint Kelly Crosier as the undersigned's attorney-in-fact to execute and file forms required under Section 16(a) of the Securities Exchange Act of 1934 effective as of the date hereof.

KNOW ALL BY THESE PRESENTS that the undersigned previously constituted and appointed, effective as of February 6, 2019, Kamau A. Coar and Pamela Bell-Carter, and hereby constitutes and appoints Kelly Crosier, effective as of the date hereof, signing singly, the undersigned's true and lawful attorney-in-fact to:

- (1) execute for and on behalf of the undersigned, in the undersigned's capacity as an officer and/or director of Heidrick & Struggles International, Inc. (the "Company"), Forms 3, 4 and 5 (including any amendments thereto) in accordance with Section 16(a) of the Securities Exchange Act of 1934 and the rules thereunder;
- (2) do and perform any and all acts for and on behalf of the undersigned which may be necessary or desirable to complete and execute any such Form 3, 4 or 5 and timely file such form with the United States Securities and Exchange Commission and any stock exchange or similar authority; and
- (3) take any other action of any type whatsoever in connection with the foregoing which, in the opinion of such attorney-in-fact, may be of benefit to, in the best interest of, or legally required by, the undersigned, it being understood that the documents executed by such attorney-in-fact on behalf of the undersigned pursuant to this Power of Attorney shall be in such form and shall contain such terms and conditions as such attorney-in-fact may approve in such attorney-in-fact's discretion.

The undersigned hereby grants to each such attorney-in-fact full power and authority to do and perform any and every act and thing whatsoever requisite, necessary, or proper to be done in the exercise of any of the rights and powers herein granted, as fully to all intents and purposes as the undersigned might or could do if personally present, with full power of substitution or revocation, hereby ratifying and confirming all that such attorney-in-fact, or such attorney-in-fact's substitute or substitutes, has lawfully done or shall lawfully do or cause to be done by virtue of this Power of Attorney and the rights and powers herein granted. The undersigned acknowledges that the foregoing attorneys-in-fact, in serving in such capacity at the request of the undersigned, have not assumed and are not assuming, nor is the Company assuming, any of the undersigned's responsibilities to comply with Section 16 of the Securities Exchange Act of 1934.

This Power of Attorney shall remain in full force and effect until the undersigned is no longer required to file Forms 3, 4 and 5 with respect to the undersigned's holdings of and transactions in securities issued by the Company, unless earlier revoked by the undersigned in a signed writing delivered to the foregoing attorneys-in-fact.

IN WITNESS WHEREOF, the undersigned has caused this Power of Attorney to be executed as of this 5th day of March, 2020.

Sarah Payne Printed Name

/s/Sarah Payne Signature